



# Integrated Community Sustainability Plan 2020-2022

A comprehensive community-based plan outlining governance, financial, environmental, and social/cultural priorities.

**Updated January 2020** 

# Vision Statement:

Providing a quality, sustainable, engaged and attractive community

## Mission Statement:

A municipal leader providing fiscally responsible services and infrastructure to produce a safe, sustainable, and growing community.

<u>Governance</u>				
GOAL	STRATEGIES	TARGET	COST/RESOURCES	OUTCOME
GPRC: Staff/Students/Board Focus on student involvement in the community	<ol> <li>Have functions and activities for the students         <ol> <li>Focus on Students with LT programming</li> </ol> </li> <li>Get the GPRC student liaison working with the town.</li> <li>Get GPRC board buy-in</li> <li>Develop affordable Student Housing options</li> </ol>	Ongoing	<ul> <li>ED committee arranging functions in the community.</li> <li>Council working with board and MD to buy-in joint promotion</li> <li>Administration working with GPRC to determine housing needs</li> </ul>	<ul> <li>More positive student experience.</li> <li>Increased student enrollment</li> <li>More students staying in the community.</li> <li>Greater support of the college from the community.</li> </ul>
GPRC Programming	<ol> <li>Actively promote GPRC programs</li> <li>Develop a partnership agreement for joint advertising initiatives</li> <li>Develop a shared position that promotes the college and Town outside the area</li> </ol>	2020 2020-2021 2021	<ul> <li>Costs for promotion</li> <li>Costs for a shared position</li> <li>Lobbying time and resources by CAO and council</li> <li>MLA support for joint initiatives</li> </ul>	<ul> <li>Increased student enrollment</li> <li>More community support of the college</li> </ul>
Exploring partnerships with M.D. to improve service delivery	<ol> <li>Regional Governance study</li> <li>ICF</li> </ol>	2020-2021	• 70,000	Improved service delivery to our citizen's

Financial/Economic Development				
GOAL	STRATEGIES	TARGET	COST/RESOURCES	OUTCOME
Provide Better Connectivity	<ul> <li>Approach Telus regarding optic fibre.</li> <li>Complete WIFI hotspots within the town</li> </ul>	2021	Administrative resources in lobby various groups	<ul><li>Better services</li><li>More residents</li><li>More business</li><li>Increased assessment</li></ul>
Utilization of vacant spaces	<ul> <li>Utilize Fairview Economic Development committee</li> <li>Frontage improvements for vacant buildings and overview plan</li> <li>Improve look of vacant spaces</li> </ul>	2020	<ul> <li>Time to investigate incentive options (previously done).</li> <li>ED investigate ideas regarding vacant spaces.</li> </ul>	<ul> <li>Filled vacant properties</li> <li>Increase assessment</li> </ul>

Financial/Economic Development				
GOAL	STRATEGIES	TARGET	COST/RESOURCES	OUTCOME
Development of Industrial Land	<ul> <li>Ensure that the Town of Fairview has a ready supply of serviced industrial land ready for development.</li> <li>Work with developers to build serviced lots for industrial development.</li> <li>Request for Proposals</li> <li>Require purchasing land</li> <li>Remove subdivision and close roads</li> </ul>	<ul> <li>2020         purchase of land</li> <li>2021         amalgamate lots and cancel roads</li> <li>2021-22         RFP for developer to develop land</li> </ul>	<ul> <li>Time for amalgamations and road closures</li> <li>\$250,000 to purchase land</li> <li>\$10,000 + for preliminary area structure reports</li> <li>Selling land below market value to entice developer.</li> </ul>	<ul> <li>developed industrial land</li> <li>Increased commercial industrial development</li> <li>Increase assessment</li> </ul>

<u>Environmental</u>				
GOAL	STRATEGIES	TARGET	COST/RESOURCES	OUTCOME
Environmental Contamination	<ul> <li>Ask for direction from government authorities</li> <li>Look for options to utilize contaminated sites</li> <li>Possible green spaces?</li> <li>Approach brown field landowners to take over land, find ways to utilize for community benefit</li> </ul>	2020	<ul> <li>Purchase of land – below market value</li> <li>Mitigation Risk Assessment</li> </ul>	<ul> <li>Lots with community purpose</li> <li>Improved looking lots</li> </ul>

Social/Culture				
GOAL	STRATEGIES	TARGET	COST/RESOURCES	OUTCOME
Improved Health Care	<ul> <li>Promote healthy and active lifestyles</li> <li>Promote Prescribing pharmacists</li> <li>Improve the wait area with a play area for kids, entertainment &amp; better seating</li> <li>More specialists focus on maternity and low-acuity surgery.</li> <li>Creation of a multi business area that offers a variety of medical based services outside of AHS scope.</li> </ul>	<ul> <li>Identify services and postilions needed</li> <li>Build and upgrade for the required services</li> <li>5-year project</li> </ul>	<ul> <li>Advertising</li> <li>Utilize the unused area behind the clinic \$150,000</li> <li>Wait room upgrades \$10,000</li> <li>Support from AHS</li> <li>Lobbying Health Ministry</li> <li>Support from neighbour municipalities</li> </ul>	<ul> <li>Less wait times</li> <li>Happier waiting</li> <li>Doctor retention</li> <li>More health-related businesses</li> </ul>
Health Hub	<ul> <li>Initiatives to be set by Economic         Development committee</li> <li>Support and initiatives from the Health         Professional Enhancement Committee</li> <li>Work with AHS to provide more services         such as low-acuity surgery and maternity</li> </ul>	Ongoing	As determined by ED committee	More health services

Social/Culture				
GOAL	STRATEGIES	TARGET	COST/RESOURCES	OUTCOME
Town Beautification	<ul> <li>Removal and cleanup of old abandoned houses</li> <li>Promotion of development incentives</li> <li>Incentives to upgrade existing commercial spaces</li> <li>Ensure all flags in the community are in good condition.</li> <li>Chamber of Commerce business spring promotion for residents and businesses to upgrade their properties</li> <li>Murals program on public and private buildings. Curling club, businesses</li> </ul>	<ul> <li>2020 review incentive options</li> <li>2020 bylaw enforcement review</li> </ul>	<ul> <li>Purchase of trees</li> <li>Benches in park areas</li> <li>Review of bylaws-cost to increase enforcement capacity.</li> <li>Incentives for upgrades</li> <li>Business support of mural program</li> <li>Cost to support mural program</li> </ul>	<ul> <li>More pride</li> <li>Improved look of Town</li> <li>More businesses</li> <li>Increase in tax assessment</li> </ul>
Downtown Rejuvenation	<ul> <li>Investigate options utilized by other municipalities</li> <li>Downtown business consultation</li> </ul>	2020	<ul> <li>Cost of consultant/or in house</li> <li>Incentives or grants to encourage improvements</li> </ul>	<ul> <li>More businesses on main</li> <li>More people doing business on main</li> </ul>
Active Living Park upgrade	<ul> <li>Involve the non-profits</li> <li>Enhance the Splash/Skateboard park (PEACE Park)</li> <li>Add shade area</li> <li>Add playground</li> </ul>	<ul><li>Planning</li><li>2020-2022</li><li>to develop</li></ul>	<ul> <li>Playground \$80,000</li> <li>Change rooms \$10,000</li> <li>Utilize naming rights</li> <li>Work with non-profits</li> <li>Rec advisory committee planning</li> </ul>	<ul> <li>Updated PEACE park</li> <li>More utilized parks</li> </ul>

<u>Social/Culture</u>				
GOAL	STRATEGIES	TARGET	COST/RESOURCES	OUTCOME
Attract more residents	<ul> <li>Marketing-good place to raise a family</li> <li>Job opportunities- post on website</li> <li>Industrial park expansion</li> <li>Promotion of area &amp; lifestyle</li> <li>Community events promotion</li> <li>Unique indoor activities</li> <li>Tie in activities with local stores</li> <li>MPTA membership to promote tourism</li> </ul>	Ongoing	<ul> <li>Utilize vacant buildings</li> <li>Industrial park options (cost?)</li> <li>Field house options (cost?)</li> <li>Working with chamber</li> <li>Work with MPTA to promote tourism</li> </ul>	<ul> <li>More residents</li> <li>More businesses</li> <li>Increased tax assessment</li> <li>More retail options</li> </ul>
Indoor field house	<ul> <li>Investigate Building options</li> <li>Non-profits operate the facility</li> <li>Incorporate other services within the building such as the Library.</li> </ul>	2020 continue to investigate options	<ul> <li>Rec advisory to investigate</li> <li>Rec levy to build</li> <li>Business plans \$5,000</li> <li>\$2,000,000 new build (estimate)</li> </ul>	<ul> <li>Field house utilized by user groups and public</li> <li>Increase in user group enrollment</li> <li>More residents</li> </ul>
Community non-for-profit organizations financial support	<ul> <li>Council will review all requests on an individual basis</li> <li>In case of approval the project will be budgeted for a next fiscal year</li> </ul>	2020	• TBD	•