

	2028 Proposed Plan	2027 Proposed Plan	2026 Proposed Plan	2025 Proposed Interim	2024 Approved Budget	2023 ACTUAL	2022 ACTUAL	2021 ACTUAL
REVENUE:								
Real Taxes	3,161,597	3,161,597	3,161,597	3,151,597	3,083,528	3,150,342	3,046,074	3,053,856
Grants in lieu of taxes, linear, penalties	211,093	211,093	211,093	211,093	230,564	244,801	219,024	206,218
Requisitions collected	990,575	990,550	990,550	989,792	985,490	973,048	980,909	972,459
Minus Requisitions to be paid	(990,570)	(990,570)	(990,570)	(989,776)	(985,490)	(971,089)	(980,726)	(972,870)
(1.1) TAX REVENUE (net of requisitions)	3,372,696	3,372,671	3,372,671	3,362,706	3,314,092	3,397,103	3,265,281	3,259,664
Concession and Franchises	580,820	563,902	547,480	531,534	516,052	494,744	514,094	426,127
Interest & dividends	149,582	153,662	137,722	160,000	216,074	233,596	142,799	44,630
Provincial grants	208,110	208,110	208,110	209,110	208,110	208,110	104,055	116,047
(1.2) GENERAL REVENUE	938,511	925,675	893,312	900,644	940,237	936,450	760,948	586,804
General Administration	53,840	53,840	53,840	53,840	52,916	93,193	27,791	31,913
(1.3) GENERAL ADMINISTRATION	53,840	53,840	53,840	53,840	52,916	93,193	27,791	31,913
COP, Fines	1,200	1,200	1,200	1,200	3,000	1,342	2,509	1,495
Fire Dpt., Emergency Management	30,100	30,100	30,100	30,100	25,100	537,391	46,902	73,421
Bylaw Enforcement	8,600	8,600	8,600	8,600	9,400	7,156	5,421	8,256
(1.4) PROTECTIVE SERVICES	39,900	39,900	39,900	39,900	37,500	545,889	54,832	83,172
Public Works	50	50	50	50	50	-	-	-
Streets	46,478	46,714	79,226	79,224	103,944	103,894	105,844	128,171
Water	1,205,865	1,183,586	1,161,743	1,140,328	1,096,442	1,070,246	1,027,459	1,017,952
Capital Replacement Fund	690,609	677,068	663,792	650,776	638,016	654,309	592,786	580,698
Sewer	738,890	724,549	710,489	696,705	677,450	646,852	608,131	605,871
Sanitation	531,863	521,436	511,214	526,166	592,180	591,970	558,995	505,875
(1.5) PUBLIC WORKS & WATER	3,213,755	3,153,402	3,126,514	3,093,249	3,108,083	3,067,271	2,893,215	2,838,567
Economic Development	4,000	4,000	4,000	4,000	4,000	37,451	3,167	-
Medical Clinic	-	-	-	-	-	-	-	-
(1.6) PLANNING & MEDICAL	4,000	4,000	4,000	4,000	4,000	37,451	3,167	-
Golf Club	19,441	19,441	19,441	19,441	19,441	19,306	19,434	19,436
Aquatic Centre	303,335	301,358	299,820	298,020	271,220	282,683	182,821	129,725
Community Centre	107,600	107,600	107,600	107,600	82,000	113,178	57,913	15,919
Arena	192,440	190,401	190,401	190,401	188,102	178,760	146,120	107,455
Parks & Playgrounds	3,650	3,650	3,650	3,650	150	10,948	35,069	3,665
Cummings Lake	50,861	50,861	50,861	50,861	50,861	54,361	2,325	3,500
Curling Rink	8,000	8,000	8,000	8,000	-	-	12,351	5,229
Other Rec. Programs	51,080	51,080	51,080	51,080	51,080	46,925	40,051	17,756
EEO Community Hall	26,200	26,200	26,200	26,100	26,000	29,444	21,305	14,889
Library	11,500	11,500	11,500	11,500	11,500	12,445	11,280	11,858
FCSS / Resource Centre	204,910	204,910	204,910	204,910	209,735	209,734	195,966	196,466
(1.7) COMMUNITY SERVICES	979,017	975,001	973,463	971,563	910,089	957,784	724,636	525,899
TOTAL OPERATING REVENUE	8,601,719	8,524,489	8,463,699	8,425,902	8,366,916	9,035,141	7,729,869	7,326,019
EXPENDITURES								
Legislative	133,304	134,501	132,475	138,409	128,306	122,632	118,865	103,139
Council Discretionary Spending Fund	124,300	124,200	124,100	115,600	81,100	41,529	117,970	108,546
General Admin	1,047,346	1,029,677	1,016,719	1,007,361	967,412	909,659	826,589	862,521
(2.1) LEGISLATIVE & GENERAL ADMIN	1,304,950	1,288,378	1,273,294	1,261,370	1,176,818	1,073,820	1,063,424	1,074,205
Police	172,000	172,000	172,000	151,517	151,517	105,668	86,220	57,445
Fire Dpt., Emergency Management	166,706	164,804	165,442	161,107	144,218	289,668	85,368	91,360
Bylaw Enforcement	40,550	40,540	40,530	40,465	45,210	41,218	28,850	77,786
(2.2) PROTECTIVE SERVICES	379,256	377,344	377,972	353,089	340,945	436,553	200,438	226,591
Public Works	211,279	209,729	202,129	207,829	213,929	181,026	192,932	154,528
Streets	1,011,188	1,001,577	1,022,154	1,027,962	1,432,065	1,068,307	1,040,185	886,488
Storm Sewer	24,250	24,250	24,250	24,250	24,250	16,146	41,367	31,461
Water Admin	87,957	86,580	85,570	84,740	81,525	77,152	69,402	72,462
Water P&T	518,981	520,932	515,992	534,659	1,084,134	629,282	597,705	541,824
Water S&S	396,602	406,867	406,731	398,521	409,577	396,611	419,317	349,680
Water T&D	291,220	288,514	285,861	283,761	265,418	337,259	267,701	257,276
Water Billing	55,049	54,365	53,498	52,595	50,192	50,905	47,478	45,906
Sewer Total	408,356	403,131	402,431	427,033	403,153	398,944	370,079	335,869
Sanitation	482,038	477,577	473,035	491,386	553,730	596,423	558,279	531,231

	2028 Proposed Plan	2027 Proposed Plan	2026 Proposed Plan	2025 Proposed Interim	2024 Approved Budget	2023 ACTUAL	2022 ACTUAL	2021 ACTUAL
(2.3) PUBLIC WORKS & WATER	3,486,920	3,473,523	3,471,651	3,532,735	4,517,973	3,752,054	3,604,445	3,206,724
Planning	6,000	6,000	6,000	6,000	6,000	100	100	3,225
Economic Development	60,092	60,092	60,092	60,092	60,092	90,307	47,170	33,250
Doctors Recruitment	2,820	2,820	2,820	2,820	2,998	2,998	2,998	2,998
Medical Clinic	14,562	14,562	14,562	14,562	15,045	15,045	15,045	15,045
Local MD Airport support	70,000	70,000	70,000	70,000	209,000	49,347	47,481	81,770
Local MD Cementry support	7,500	7,500	7,500	7,500	7,500	7,500	17,008	7,500
Local MD Parks support	12,675	12,675	12,675	12,675	12,675			
(2.4) PLANNING & ECONOMIC DEVELOPMENT	173,649	173,649	173,649	173,649	313,310	165,297	129,801	143,788
Recreation Admin	164,964	161,811	158,719	155,628	153,984	145,936	139,835	138,151
Golf Club	-	-	-	-	74,418	19,433	19,421	19,436
Aquatic Centre	690,822	680,011	669,389	654,650	601,616	597,800	596,886	429,829
Community Centre	207,172	203,754	200,393	196,888	167,808	155,624	103,263	23,074
Arena	390,054	386,426	382,865	375,719	350,781	373,975	378,173	259,284
Outside Rinks	20,428	20,047	19,674	19,308	17,905	13,241	15,569	12,161
Parks & Playgrounds	213,293	210,866	208,487	204,955	192,349	168,416	174,219	150,124
Cummings Lake	164,226	161,815	159,451	153,953	148,121	144,756	145,524	122,756
Curling Rink	14,800	14,800	14,800	15,200	36,800	21,372	28,506	16,586
Other Rec. Programs	71,200	71,200	71,200	70,900	65,100	61,273	56,556	35,513
EEO Community Hall	37,700	37,700	37,700	35,400	35,500	41,242	34,863	24,406
Fine Arts	13,900	13,900	13,900	13,850	13,800	12,359	13,207	13,237
Museum	7,450	7,450	7,450	7,370	7,300	5,871	5,097	6,870
Library	183,153	179,394	175,745	170,588	165,946	167,872	154,547	155,819
FCSS / Resource Center	211,411	209,591	207,807	203,713	209,944	209,734	195,966	196,466
(2.5) COMMUNITY SERVICES	2,390,573	2,358,766	2,327,579	2,278,120	2,241,370	2,138,905	2,061,632	1,603,713
Transfers to FCSS	25,562	25,562	25,562	25,562	25,287	25,287	24,461	24,461
(2.6) Operating Transfers	25,562	25,562	25,562	25,562	25,287	25,287	24,461	24,461
TOTAL OPERATING EXPENDITURES	7,760,910	7,697,221	7,649,707	7,624,526	8,615,703	7,591,916	7,084,202	6,279,482
NET OPERATING REVENUE (before transfers, not including amortization expense)	840,809	827,268	813,992	801,376	(248,787)	1,443,225	645,667	1,046,537
Transfers from Reserves to operations:	-	-	-	-	375,241	-	-	-
Mill Rate stabilization Operating Reserve	-	-	-	-	156,000			
W/S Capital Replacement Reserve (100%)	-	-	-	-	-			
Gen Capital Reserve	-	-	-	-	219,241			
Economic Development Operat.Reserve								
Airport Terminal Operating Reserve								
Transfers to Reserves:	690,809	677,268	663,992	651,376	638,866	1,342,859	638,376	1,046,537
W/S Capital Replacement Reserve (100% of revenue)	690,609	677,068	663,792	650,776	638,016			
General Capital Reserve								
Pool Endow.Fund Reserve	200	200	200	600	850			
transfer to Capital Budget	150,000	150,000	150,000	150,000	100,000	100,366	-	-
Unrestricted Surplus to be used current year					612,412			
NET PROFIT/(LOSSES):	-	-	-	-	-	-	7,291	-
* Amortization expenses (not included above)	(2,182,533)	(2,182,533)	(2,182,533)	(2,159,377)	(1,980,356)	(2,038,702)	(1,962,999)	(1,874,782)